# Sales and Investment Trends of **New Manufacturing Firms**

Total sales of all manufacturing concerns starting productive operations in the 1946-48 period amounted to almost \$15 billion during these years, or an average of \$5 billion per year. By the end of 1948, these firms which survived accounted for 4 percent of the cales, and almost 30 percent of the number, of all manufacturing companies.

It has been reported previously that the initial investment in new plant and equipment and in inventories by new manufacturers in the 1946-48 period amounted to about \$800 million and \$300 million, respectively. Allowing for the subsequent outlays of these firms during this period, their total investment in new plant and equipment amounted to over \$1.1 billion, or about 40 percent more than their initial fixed capital outlays. The subsequent growth of inventories among surviving new firms, however, was fully offset by the disinvestment of those new firms which suspended operations during the 1946-48 period.

f I HIS is the fourth in a series of articles analyzing the sources and uses of initial investment funds for new firms in the postwar period and their operating experience in their early formative years. Previous articles in the Sunvey or CURRENT BUSINESS, have described the sales and inventory trends of new retail and wholesale trade firms and the initial capital requirements of these and new manufacturing firms.1

The present article describes the sales growth and investment trends of manufacturing firms starting operations in the 3 years 1948 through 1948 and compares their experience with that of existing manufacturers and new trade concerns. The universe estimates presented below cover all manufacturing concerns entering the business population during this period although the sample results apply only to surviving new firms with one or more paid employees.2

## Aggregate sales of new manufacturers

Based on the survey results and making due allowance for mortality among new firms, it is estimated that all entrants into the manufacturing field in 1946 accounted for slightly over 1 percent of all manufacturers' sales during that year. As a result of the declining business birth rate and increasing

NOTE.—MR. BRIDGE AND MISS HOLMES ARE MEMBERS OF THE DUST-NESS STRUCTURE DIVISION, OFFICE OF BUSINESS ECONOMICS.

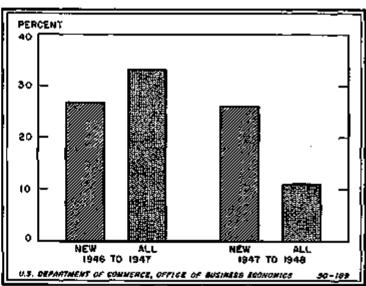
discontinuance rate in the following 2 years, the sales contribution of new concerns in their first calcular year of operations fell to well under 1 percent in 1947 and 1948. It should be noted that since new firms come into existence throughout the calendar year, their annual rates of sales at the end of each year were approximately double the indicated

There are several basic differences between the average new and established manufacturing firm that should be considered in any evaluation of their respective operating experiences. The major difference arises out of the typically small investment of new firms, so that even the largest new firms in the 1946-48 period would be considered small by most standards. Due to the high investment requirements, newly organized concerns do not generally enter in such fields as primary metals, rubber, oil refining, tobacco, heavy machinery, and transportation equipment. While new firms are found in every broad manufacturing group, they are largely concentrated in the lumber and apparel fields, and to a lesser extent, in small metal-working and printing shops.

While new manufacturing firms do not loom very large in the over-all picture, their sales are quite significant in those areas open to smaller-scale operations. They were most important in the lumber industry, where firms newly organized in 1946 accounted for about 10 percent of the industry's 1946 sales. The corresponding percentage in apparel was somewhat over 3 percent.

As can be seen in chart 1 and table 1, sales of all manufac-

Chart 1.—New and All Manufacturing Firms: Percentage Increase in Sales, 1946 to 1947 and 1947 to 1948 '



New firms are those which started operations in 1946 and 1947 and exclude firms without employees; percentages for new firms are based on medians weighted by sales in each industry. Source of date: U. S. Department of Commerce, Office of Business Reanomies.

press of a verture Division, Office of Business Economics.

1 "Sales and Inventory Trands of New Trade Firms," April 1948; "Capital Requirements of New Trade Firms," December 1948; and "Capital Requirements of New Manuscaturing Firms," April 1950,

2 A delayled description of the sampling and estimating procedures appeared in the technical notes to the initial capital requirements study in the April 1950 Survey of Current Bossess.

turing firms increased more relatively than did those of new firms in the 1946-47 period. A special factor in this period was the reconversion of a large number of existing firms to peacetime production in 1946. This factor, superimposed on the other economic characteristics of the period, was reflected in very sizable sales and inventory increases from 1946 to 1947 in manufacturing as a whole.

Table 1.—New and All Menufacturing Firms: Percentage Change in Sales and Inventories, 1946 to 1947 and 1947 to 1948, by Industry

	_	Sp	ks	_	Invoctorios					
Industry	10 <b>H</b> 8 t	n 11 <b>H</b> 7	1947 6	o 10 <b>48</b>	1946 to 1947		1947 to 1948			
•	Non firms	All firms	Non Ornis	All Arina	New Orms	All All	Mow Dema	Vill Vil		
All industries	27	13	26	μι	8	29	-81	и		
Poed and kindred products	17 35 16	84 20 6	33 12 17	3 11 11	0 25 20	18 16 8	-161 8	10 10		
Lumber and thinker basic prod- nets. Furniture and doished hamber products.	25 28	63 30	29 20	1*	20 0	32 31	455 18	15 17		
6tone, einy, and ginss products	423 NA 300 500 122	24 43 41 00 28	25 35 35 38 38 38 38	13 16 11 23 12	20 12 10 -8 7	27 18 23 21 21	::##a	10 17 11 11 17		

Maw firms are those which started operations in 1910 and 1917; perceptages for new firms are medians and exclude firms without employees. The abbindustry totals for new firms are based on medians weighted by total 1910 sales in coch industry. Changes in Inventories no based on end-of-year data.
 Excludes page-incorporation equilibrium.

Source: U. S. Tremorthisat of Commorce, Office of Business Economies.

While data are not available on the sales of existing firms of size directly comparable with new firms, there is no significant difference during this period in the relative sales increases of new firms and existing firms of medium and small size.<sup>2</sup> In view of the direct relationship among established firms between asset-size and the increase in sales from 1946 to 1947, it is highly likely that new manufacturing firms grew relatively faster from 1946 to 1947 than did established firms of comparable size. This conclusion is further supported by the considerably more rapid sales growth of new manufac-turers (relative to all manufactures) from 1947 to 1948 and by the more favorable sales experiences of new as against established wholesale and retail trade firms in the 1945-47 period. The more rapid growth of new firms reflects their greater initial unused resources and untapped market relative to established manufacturers.

When examined by year of entry (table 2), it is found that sales growth is most marked in the first full year of operations. From 1947 to 1948, sales of manufacturing firms starting operations in 1947 increased by 36 percent, those of 1946 entrants by 24 percent, and all manufacturing firms by 11 percent. The more favorable showing of the 1947 entrants was evident in every industry except transportation equipment.

The 3-year period covered by this study does not permit the estimation of a complete or definitive growth curve of newly established organizations. The results indicate, however, that surviving new concerns in their first few years of operations grew at a considerably faster rate than did already established companies during the same periodalthough the differential in growth was rapidly disappearing by the end of the third year.

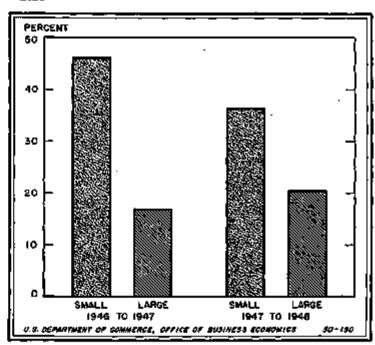
The gradual elimination of war-deferred backlog demand and the slowing down of inflationary pressures had a retarding effect on the sales of both new and all firms during the 1947-48 period. Among new firms, however, there was a less noticeable slackening in total sales in 1948.

#### Sales growth and firm size

It was indicated above that sales increases for all manufacturing firms in both 1947 and 1948 were larger among large concerns than among the smaller establishments. The less favorable experience of the smaller established firms in 1948 was to some extent due to their lesser concentration in the heavy-goods fields and to the differential cyclical effects as aggregate output approaches its peak.

Among new manufacturing firms, however, sales gains were inversely related to the sales-size of firm in both periods. The larger proportionate sales increase of the smaller new concerns may reflect a greater sales potential relative to their initial scale of operations. Except for the poorer showing of the smaller lumber concerns in 1947, those size relationships were evident in every major industry in both years (chart 2 and table 3). When the sample data are examined in terms of investment-size and legal statue (see table 4), the firms with the smaller initial investment and the noncorporate group are generally found to have the greatest sales growth. The latter result primarily reflects the lower average size of unincorporated firms.

Chart 2.—New Manufacturing Firms: Percentage Increase in Sales, 1946 to 1947 and 1947 to 1948, by Sales Size '



I Now firms are those which started operations in 1966 and 1947 and exclude firms without employees; procentages are based on receilant weighted by soles in each industry. Small firms are those with sales ander \$100,000 and over, classified according to sales in the earlier year of comparison.

Boures of data: U. S. Department of Communest, Office of Business Economics.

## Inventory trends

The inventory holdings of new manufacturing firms did not rise relatively as much as did those of all firms between either the end of 1948 and 1947 or the end of 1947 and 1948. It is difficult to pin down the factors that result in these trends—although there are several possible answers. Among

<sup>?</sup> In the available data, the assets-size classification of these modium and small companies varied according to industry. In general, they had assets under \$10 million. The average initial investment of new manufacturing forms in the 1848-48 period was \$12,000, SURVEY OF CHARLET DURINGS, April 1869, It may be noted that, as a result of the lag of sales behind production, the first year's sales growth is somewhat larger than it would otherwise be

these may be a conservative buying policy dictated by the high price level and the lesser ability of new firms to withstand large inventory losses, while the availability of funds to finance sizable inventory accumulation may also have been a limiting factor.

As a result of these divergent trends in sales and inventories among new firms, their stock-sales ratios declined steadily from 1946 to 1948 (see table 5). A similar decline occurred among all manufacturing concerns from 1946 to 1947, but was reversed during 1948 with the considerable easing in the supply situation. However, as can be seen in chart 3, the stock-sales ratio of all small existing companies declined from 1947 to 1948—a behavior more characteristic of new firms than of large established concerns.

Table 2.—New Manufacturing Firms: Percentage Change in Sales, Inventories, and Plant and Equipment Account, 1917 to 1940, by Industry and Year of Entry

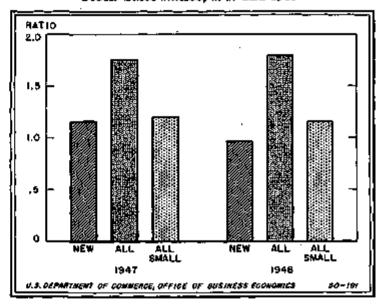
	Est	les	lgver	MON TO SE	Plant and equipment persunt Year of entry		
Industry		er of try	Yer en:	r of try			
	1940	1917	1040	1947	1946	1947	
All industries.	ы	36	ıı	,	12	15	
Food and kindred products. Twile-mill products. Appeal and related products. Lumber and timber basic products. Furniture and fluished lumber products.	20 12 14 10 29	35 14 35 70 30	-15 -15 28 18	-47 0 60 12	5 13 12 16 5	12 12 22 27	
Nechlory Transportation equipment	20 CE	45 69 -15 24	50 33 0 0	12 48 50 0	94 15 11	15 24 82 11	

<sup>&</sup>lt;sup>1</sup> Data are medians and excitite first without employees, based on medians weighted by total 1946 sales in each industry, plant and equipment account are based on end-of-year data.

\*Excludes meakingly and transportation equipment. The all-industry totals are Changes in inventories and

In each year, the stock-sales ratios of new firms were considerably lower than those of all manufacturing companieswith the latter maintaining more than half again as much inventory relative to sales as did the former group. This differential tends to disappear if comparison is made with small established firms. In 1947, for example, the inventories of all manufacturing firms were equal to 1.8 months of sales while

Chart 3.—New, All, and Ali Small Manufacturing Firms: Stock-Sales Ratios, 1947 and 1948 '



1 New firms are those which started operations in the 1866-3 period and exclude firms without emphyees outles are based on medians weighted by sales in each industry. Small firms are all corporations with assets of less than \$250,000. Rathes are derived from year-and inventories and average monthly sales.

Sources of data: U. S. Departeton: af Commerce, Office of Business Economics, Federal Trade Commission, and Sourtilles and Exchange Commission.

manufacturing corporations with assets of less than \$250,000 held inventories at 1.2 months. The stock-sales ratios of both new firms and all manufacturing partnerships (proprictorship data are not available) in the same period were just about equal to one month's sales.

# Inventory turnover by size of firm

When new firms are classified by investment-size, it is again found that the stock-sales ratio varies directly with size. However, when classified by sales-size this is no longer true and the smaller new companies are found to hold a greater volume of inventories relative to sales than do the larger new concerns (see table 6). While data to test this finding among existing manufacturers are not available, it was also noted among both new and existing trade firms.

Table 5.—New and Established Manufacturing Firms: Percentage Change in Sales and Inventories, 1946 to 1947 and 1947 to 1948, by Industry and Size of Firm

	Bales								foventories								
54.4-	1945 to 1947				1917 to 1918					161	lo 1 <b>6</b> 17		1647 to 194\$				
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	Sunail	Lorga	Mediam and small	Largo	8mall	Large	ASedium and smalt	Liurgo	Small	Longe	Modlem and small	Largo	Smell	Large	mulfotá llaine bno	Large	
All industries	40	17	28	36	34	26	_	IE	_	64	20	19	3	14	10	27	
Food and kindred products Textile-mill products	48 70 21	98 38	33 18 6	84 22 10	54 39 23	18 2 12	5 8 14	16 13	000	\$255 \$255	21 14 5	15 15 31	0 0	-20 12	17 16	11 15 23	
Furniture and Onlehed Jumber	7	63	.58	68	23	14	21	21	D I	38	328	348	0	. 09	44	46	
products Hacker and motal labricating *- Machinery Trensportation equipment All of her.	(a) (a) (a) (a)	30 27 (0)	20 21 37 54 21	35 42 40 58 30	29 45 34 29 24	38 26 33 14 23	6 31 7 26 6	14 24 17 21 17	(%) (%)	90 22 (*) 20 20	30 10 18 24 22	20 14 20 10 10	93 83 0	23 1 54 22 1 13 6	22 10 10 10	11 17 12 12 23	

<sup>1</sup> New firms are those which started operations in 1946 and 1947. Data for new firms are modiums and orclude firms without employees. The all-industry totals for new firms are based on modiums weighted by total 1946 sales in each industry. Small new firms are those with miss under \$100,000 cinesifed according to sales in the ordier year of comparison. The asset-size classification of established firms varies according to industry. In general, the modium and small companies are those with assets under \$10 million. Changes in inventories are based on end-of-particles are for whole industry as data by size are not available.

2 Percentages for established firms are for whole industry as data by size are not available.

3 Excellent sample.

Source: U. S. Department of Commerce. Office of Business Economies.

Source: U. S. Department of Commerce, Office of Business Economics.

The opposite results yielded for the ratio of inventories to sales by the sales-size and investment or asset-size classifications are due to the positive correlation of sales-size with the denominator in the former case and of investmentsize with the numerator in the latter. When the stock-sales ratios are classified by employee-size—a variable which does not enter into the ratios-it is found that there is some tendency for the stock-sales ratios among new manufacturers to be directly related to size.

#### Plant and Equipment Growth

The gross plant and equipment account (i. e., before de-preciation allowances) 5 of concerns starting production in 1946 increased almost one-fourth from year-end 1946 to 1947 and about one-eighth in the following year. While similar data are not available for all manufacturing companies, the net property accounts of all manufacturing corporations according to data from the Federal Trade Commission and the Securities and Exchange Commission increased about 19 and 20 percent, respectively, during these periods. It should be noted, however, that these figures overstate the growth of established firms due to: (1) the considerably higher prices paid for replacement and expansion of facilities in the postwar period relative to the average of prices at which existing facilities had been purchased; and (2) the comparison of current additions with greatly depreciated book values. Utilizing Bureau of Internal Revenue data, and adding back all reserves for depreciation—a not entirely valid procedure—it is found that the gross capital assets (excluding land) of all manufacturing corporations increased 13 percent from 1946 to 1947 as compared to a 21 percent increase in net capital assets.6 While this information is not yet available for 1948, external data indicate that gross capital assets increased slightly over 12 percent during this year.

Table 4.—New Manufacturing Firms: Percentage Change in Sales and Plant and Equipment Account, 1947 to 1918, by Investment Size and Legal Status

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liem	Bakes	Plant and equipment eccont		
Investment size: Under \$20,000 \$20,000 and over	34 25	16 12		
Logn), status: Noncomposite Carposite.	35 26	14 12		

<sup>•</sup> New firms are those which started operations to 1940 and 1947 and exclude firms without employees; percentages are based on medians weighted by total 1948 sales in each industry. Changes in pignt and equipment account are based on end-of-year data.

Source: U. S. Department of Commerce, Office of Business Economics.

Thus, the gross plant and equipment account of new concerns increased considerably more percentagowise then that of all manufactures in 1947-and increased about the same amount in 1948. When comparison is made with changes in the net property account of all manufacturing corporations with assets of less than \$250,000, the larger growth in capital assets of new firms becomes more apparent. Relative to their respective holdings at the beginning of the period, additions of capital goods by new companies were three times the acquisitions of small established corporations in 1947 and twice such acquisitions in 1948.

In terms of the availability of funds for financing the subsequent investment of new firms, this result seems at

Table 5.—New and All Manufacturing Firms: Stock-Sales Ratios, 1946, 1947, and 1948, by Industry (

	10	H <b>6</b>	19	47	1048		
Industry	New	All Prima	Non firms	Orma MA	New Orms	All Octobs	
All industrica	1,21	L#A	1, 66	1,75	0,07	1,84	
Pood and kindred products	. 08 1. 42 1. 00 1. 00 1. 13	1.21 L M 1.31 1.42	1.33 1.62 .08 1.13	1. 14 1. 93 1. 33 1. 21	.80 .91 .58 1.01	1. 20 2. 02 1. 43 1. 43	
Stone, day, and glass products	1, 14 1, 20 (3) 1, 50	1, 51 2, 10 3, 17 3, 80 1, 03	. 82 . 96 1, 20 1, 92 1, 20	1.54 1.78 2.70 2.18 1.82	.07 1.00 1.20	1, 02 1, 74 2, 70 1, 98 1, 90	

New firms are thuse which started operations in the 1940-48 period. Ratios are derived from year-end inventories and average monthly sales. Ballot for new firms are medians and scalads firms without employees. The all-industry totals for new firms are based on modians weighted by total 1946 sales in each industry.

2 Basindes mandatory and transportation equipment.

2 Insufficient sample.

Source: U. S. Dopartment of Commerce, Office of Business Economics.

Table 6.—New and Established Manufacturing Firms: Stock-Sales Ratios, 1947 and 1948, by Industry and Size of Firm !

		1	îHÎ		JÍNB.					
Industry	New	Acrus	Rstabl Ark		New	ilenna j	Established flems			
	8mal)	Largo	Me- dium und small	Lorgo	8mall	Large	Me- dium and speak	Lorge		
All indestries	1,32	1,03	L.40	2,83	L, 22	0.32	1,61	2,45		
Food and kindred products Textile-mili products	L 03 2 07 . 40	1, 18 1, 20 , 76	J. 00 2. JU 1. ZL	1. 50 1. 72 1. 65	1.48 .90 .55	. 60 . 00	.00 2.27 1.22	1.64 1.79 1.80		
Lümber and timber beste products Furniture and (taislied lum- ber products	1. 10 1. 00	.06 1.30	.77 3.46	1.46 2.38	1. 24 1. 13	1. 10 1. 26	. 92 1. 70	1.76 2.82		
Afotals and metal fabricating *. Machinery Transportation equipment All other	1.33 1.32 1.00 L L±	.78 1 12 1 04 1.03	1.74 2.13 2.15 1.64	1.00 3.48 2.20 1.06	1. 19 1. 79 1. 07 1. 14	,84 1,46 1,00 1,00	1.64 3.18 1.60 1.57	1.85 3.32 2.04 2.05		

<sup>&</sup>lt;sup>1</sup> New Same are those which started operations in the 1949-48 period. Ratios are derived from year-end inventories and average monthly sales. Ratios for new firms are medians and exclude from without employees. The all-industry totals for new firms are based on medians weighted by total 1946 sales in such industry. Small new firms are those with sales under \$100,000. The asset-size describeding of established firms varies according to industry. In general, the median and small companies are those with assets under \$10 million.

7 Excludes machinery and transportation equipment.

Source: U. S. Department of Commerce, Office of Business Economics.

Table 7.—New Manufacturing Firms: Percentage Change in Plant and Equipment Account, 1946 to 1947 and 1947 to 1948, by Industry and Sales Size 1

F. domestica	1	940 to 104	17	1947 to 1948				
Codustry	AN	Small	Largo	All -	8máli	Lorge		
All industries	24	24	**	)2	12	14		
Food and kindred products	22 13 11 27	40 21 6 11	21 9 24 20	0 11 12 17	7 25 13 32	12 12 10		
Stone, clay, and gloss products	)6 26	en II	18 (7) 32 27	20 8	(1) 24	(°)		
Modifiery Transportation equipment	20 24 26 38 22	(1) (1)	(3) (3) .6	18 18 11	8 0 11	41 12 12		

New firms are those which steried apprations in 1940 and 1947. Dete are medians and cordade firms without employees. The all-industry totals are based on medians weighted by total 1946 sales in each industry. Changes are based on god-of-year data. Simal firms are those will saket under \$100,000 classified seconding to sales in the earlier year of examples are industrial firms. Insufficient sample.

\* Examples mechanism and transportation equipment.

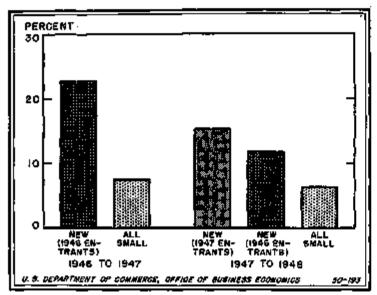
This differs from the usual grass property account in that it includes plant and equipment from only and excludes hand, depletable resources and intendide fixed axiots.

As noted above, the increase in net capital assets during 1997 of all manufacturing corporations in the xiightity different FTC-SEC universe was 10 percent.

Source: U. S. Dopertment of Commune, Office of Business Recognition.

variance with the possibility noted above that capital supply may have been a limiting factor in inventory growth. A partial answer may be in the greater availability to new

Chart 4.—New and All Small Manufacturing Firms: Percentage Increase in Property Account, 1946 to 1947 and 1947 to 1948, by Year of Entry



New firms are those which started operations in 1946 or 1947 and exclude farms without employees; percentages are haved on median changes in end-of-year plant and engipment account weighted by takes in each industry. Data for all small firms are based on change in net property occount of all corporations with assets of less than \$250,000.

Sources of data: U. S. Department of Commerce, Office of Business Bossomies, Federal Trade Commission, and Securities and Exchange Commission.

firms of both bank and supplier credit in the case of fixed

#### Other investment characteristics of new firms

The survey results also indicated that investment in capital goods subsequent to the initial investment is relatively greater in the first year of operations than in the second year. As can be seen in chart 4, the percentage increase in the plant and equipment account during 1948 was larger among manufacturing firms starting operations in 1947 than among concerns entering in the previous year-and both groups of newly organized companies grew proportionately more than did all existing small corporations. The larger capital goods investment rate in the first year of operations was in correspondence with the greater sales growth noted abovealthough the survey results for inventory growth was inconclusive by year of entry.

#### Limitations of the Survey

The survey results are bessel on reports of about 1,100 manufacturing firms entering the business population during the 3 years 1906 through 1943. These firms submitted data on their annual sales, and of year inventory and silant and equipment accounts and their sources and uses of initial investment lunds. Only 740 of these returns could be used in this growth.

and uses of initial investment lunds. Only 740 of these roturns could be used in this growth study.

The major limitation of the data select from the inodequate representation of firms suspending operations during the survey period and the exclusion of firms with no paid employees. The latter group was east of scope of the survey while the number of returns from discentinued firms was not sufficient for adequate measurement. As noted above, however, allowance was made for both types of firms in the universe estimates.

In the case of firms operating less than 12 but more than 6 months during their first enlander, and in the case of firms operating less than 12 but more than 6 months turning their first enlander, and for less than a 6-month period were not utilized.

This langulation was necessary for less than one-half of the firms in the sample since the other control business early in January of imported for the fiscal year starting on their first day of operations. In the latter case, the data were allocated to the calculating regarding of the months in the first were of operation to the calculating the effect of utilizing partial year data on the survey results did not show may significant ellectric of although they did indicate that the miles provide in the first war of operations relative to the second year was somewhat larger for the firms for which sales had to be imported for part of the year than for other firms.

It should also be noted—expecially when the results are presented by indigstria—that there was a causidemble variability in the micronal investment experience of the firms in the sample so that the modium shown are subject to substantial sampling error.

Quarterly Profits and Dividends of Large Manufacturing Corporations by Selected Industries: New Series for Page S-18 !

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				P	rodits after to	-903					Dividends	
Itom	·		Dumble-goo	Dumble-goods industries			ippilumble-go	oods Industri		Dumble	Non-	
	Total	Total ?	Primary metals and products	Machinery	Auto- mobiles and equipment	Total '	Food and kindred products	Chemicals and allied products	Petroleum refining	Total	Election 1	durable- goods Indiguries
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Compiled by the Heard of Guerrans of the Federal Reserve System. The series on profits of 200 large industrial corporations, aboven first in the August 1000 Spare very replaces date proviously shown on not profits of 220 large corporations and not profits and dividends of 252 large industrial corporations. The new strates is based on corporations with end-of-1946 total assets of 10 million dollars and over and which accounts for roughly one-fought for the selection of the selection of the industries is limited and the data remote to used to estimate the understand of the selection of the select